1	UNITED STATES DISTRICT COURT
2	FOR THE DISTRICT OF NEW JERSEY
3	
4	PATRICK BRADY, et al.,
5	Plaintiffs, CIVIL ACTION NUMBER:
6	-vs- NO. 02-2917 (JEI)
7	AIR LINE PILOTS ASSOCIATION, MOTION INTERNATIONAL,
8	Defendant.
9	Mitchell H. Cohen United States Courthouse
10	One John F. Gerry Plaza Camden, New Jersey 08101
11	Friday, January 4, 2013
12	B E F O R E: THE HONORABLE JOSEPH E. IRENAS UNITED STATES DISTRICT JUDGE
13	APPEARANCES:
1 <i>4</i> 15	TRUJILLO, RODRIGUEZ & RICHARDS, LLC BY: LISA J. RODRIGUEZ, ESQUIRE NICOLE M. ACCHIONE, ESQUIRE
16	Counsel for Plaintiffs
17	GREEN JACOBSON, P.C. BY: ALAN P. PRESS, ESQUIRE
18	Counsel for Plaintiffs
19	PAUL, WEISS, RIFKIND, WHARTON & GARRISON, LLP BY: JAY COHEN, ESQUIRE
20	DANIEL J. TOAL, ESQUIRE Counsel for Defendant
21	ARCHER & GREINER, P.C.
22	BY: JOHN C. CONNELL, ESQUIRE  Counsel for Defendant
23	(Appearances continued on Page 2)
24	Certified as true and correct as required by Title 28, U.S.C., Section 753.
25	/S/ Karen Friedlander, CCR, RMR_

<b>A</b> :	P 1	P 1	E	A	R	A	N	С	E	S	С	0	N	T	Ι	N	U	E	D:
KA	<b>エク</b>	۲	D	Z/ J/.	ロフト	/[ ]\	J	D	C										
BY			AN	ΙE	L	Μ.	. ]	KA:	ΓZ,	, E	ESQ Een								
			C	.0 0	1115		L .	10.	_ 1	261	- 611	ua.	IIC						

- 1 THE DEPUTY CLERK: All rise.
- 2 THE COURT: Who are these people? Why are they here?
- 3 Everybody please be seated and good morning.
- 4 MS. RODRIGUEZ: Good morning.
- **5** RESPONSE: Good morning.
- 6 THE COURT: How old is this case?
- 7 MR. PRESS: Going on 11 years, Judge.
- 8 THE COURT: Well, this is an 11-year motion to amend
- 9 the answer to a case which has been half-tried already. So
- 10 may I first have the appearances of counsel.
- 11 MS. RODRIGUEZ: Good morning, Your Honor. Lisa
- 12 Rodriguez from Trujillo, Rodriguez and Richards, and also with
- 13 me is Nicole Acchione from the same firm.
- MS. ACCHIONE: Good morning.
- 15 THE COURT: Good morning.
- 16 MR. PRESS: Alan Press is here for plaintiffs, as
- **17** well.
- 18 THE COURT: Can't forget you.
- MR. COHEN: Your Honor, Jay Cohen from Paul, Weiss
- 20 for defendant, with Mr. Toal, Mr. Connell and Mr. Katz.
- 21 MR. KATZ: Good morning, Judge Irenas.
- 22 THE COURT: Good morning. Mr. Katz is certainly a
- 23 familiar face.
- 24 MR. KATZ: Thank you, Your Honor.
- 25 THE COURT: Well, it's a motion to amend. And

- 1 specifically, it's a motion to amend to add a separate
- 2 defense. It's No. 7. It's one short sentence, and it's to
- 3 add mitigation. I will get into that a little bit, but add
- 4 mitigation as a separate defense.
- 5 As I see the case, a certain element of mitigation was
- 6 already in the case, because remember, to the extent you're
- 7 subtracting prior earnings -- subsequent earnings of the
- 8 pilots, that's mitigation. And I think it's very clear from
- 9 the record here that that was in the case from Day 1.
- I mean, the idea was that if a pilot, assume, started a
- 11 gardening business, you know, and was making money, that
- 12 whatever he made in that business was going to be credited
- 13 against whatever he lost. If he was a pilot, that means, I
- 14 assume, he got a pilot's job of any kind, for lesser pay or
- 15 the same pay or more pay, that that would be counted against
- 16 whatever damages he was entitled to. Do we all agree to that?
- MS. RODRIGUEZ: Yes.
- 18 THE COURT: That was never an issue. And that's
- 19 mitigation. So to some degree, there's always been in the
- 20 case, very clearly from the notices that were sent out to the
- 21 pilots in many other ways, that that was going to be a credit
- 22 the defendant was entitled to against any damage claim,
- 23 because I think a fair number of these pilots did continue
- 24 piloting. Sometimes they piloted for other organizations.
- 25 They may have gone to a freight, for instance, a freight

- 1 forwarder of some kind and done that kind of piloting, and in
- 2 some cases they did other work.
- *3* I remember a few cases where they actually did other
- 4 non-piloting work and then maybe went pack to piloting later
- 5 on, and in some cases didn't go back to piloting later on. I
- 6 think you have both of those kinds of situations.
- 7 What really is being sought to be added here is the
- 8 notion of effort, if you want to put it -- that a pilot is
- 9 obligated. That's the defense, to make an effort to maximize
- 10 his earnings, and that if a pilot decided, well, I'll take an
- 11 easier job, or I'll take no job, I'll just stay home and, you
- 12 know, become a housewife or house husband, you know, and just
- 13 do nothing. Or as they say, take a very simple job, a
- 14 low-stress job compared to a pilot's job, you know, take some
- 15 kind of a low-stress job for a lot less money, and in effect,
- 16 not maximize efforts to get a job that's closely equivalent to
- 17 the one that the pilot had -- he or she had before the events,
- 18 which are the subject matter of this case, took place.
- And so in a funny way, it's an expansion of the
- 20 mitigation defense rather than a brand-new defense, because,
- 21 again, actual earnings, which have never been in dispute,
- 22 would be deducted from any damage for a particular pilot.
- 23 So just with that observation -- Mr. Cohen, are you
- **24** going to do the argument?
- 25 MR. COHEN: Yes, Your Honor.

- 1 THE COURT: Okay, then, it's your motion.
- 2 MR. COHEN: Yes, Your Honor.
- 3 THE COURT: I must say, it wasn't very long. I saw
- 4 this big stack of paper and I thought, oh, I'm going to have
- 5 to read another one. It turns out I only had to read about
- 6 three pages because the next new complaint -- a new answer,
- 7 excuse me.
- 8 MR. COHEN: Right.
- 9 THE COURT: A new amended answer, only had one
- 10 sentence.
- MR. COHEN: Right. Well, it's hard to write a lot of
- 12 words about one sentence so --
- 13 THE COURT: Yes, so -- oh, no, I'm not complaining.
- 14 Don't take that as a complaint on my part.
- MR. COHEN: I didn't take it as a complaint, Your
- 16 Honor.
- 17 Look, I think Your Honor has actually grasped the
- 18 issue, and if you think about it, at least a very odd set of
- 19 circumstances, because under the plaintiff's view of what
- 20 should appropriately be deducted from damages. Somebody who
- 21 goes out, actually puts in the effort, as Your Honor said it,
- 22 gets another job, and has a setoff against damages because, in
- 23 fact, you should not be better off than you would have been
- 24 had you continued to be where you think you should have been
- 25 on a seniority list at TWA or a new airline. So people --

- 1 THE COURT: Well, it would be an American.
- 2 MR. COHEN: American, yes. So you go out and you
- 3 get -- so people go out and get a new job, are going to get
- 4 that deducted.
- 5 People who say, I don't want to do anything, I don't
- 6 want to be a pilot, and probably would not have been a pilot
- 7 had they continued at American, that's a logical inference
- 8 from that, they do better, if you don't take into account what
- 9 we are calling mitigation. I mean, the fact of the matter is,
- 10 that it is, you know, I don't like to use the word "windfall"
- 11 prematurely.
- 12 THE COURT: What's trouble -- let me tell you what is
- 13 a little troublesome to me.
- 14 MR. COHEN: Yeah.
- 15 THE COURT: Is that -- that we get into intent, what
- 16 is a person's intent, and we -- you know, it becomes a very
- 17 fact-intensive inquiry. It's a person-by-person inquiry. You
- 18 do need -- it's not something that can be determined outside
- 19 of the jury. I mean, I don't know that it would be
- 20 permissible for me to say, okay, I'll set up some
- 21 administrative, I'll appoint a magistrate or I'll appoint a
- 22 master under Rule 50-something, appoint a special master to,
- 23 you know, review the cases one by one. I'm not sure I even
- 24 have a right to do that.
- 25 MR. COHEN: Yeah, but, Your Honor, I think that --

- 1 THE COURT: Am I right on that?
- 2 MR. COHEN: You are right, Your Honor.
- 3 THE COURT: It would be -- there's a jury.
- 4 MR. COHEN: Right.
- 5 THE COURT: And there would be a jury verdict. A
- 6 person by person. Well, if you're going to have that, then
- 7 there's discovery, because we have not had discovery on that,
- $m{8}$  and it's not -- I mean, it's one thing to take discovery on
- 9 past pay, because you can do that by charts. Under the
- 10 Federal Rules of Evidence, there are about two different
- 11 approaches of creating summary, summary evidence, which is
- 12 permissible to bring before a jury.
- MR. COHEN: Right. A thousand-and-something.
- 14 THE COURT: A thousand and six, I think. It's -- I
- 15 had a nine-and-a-half-month trial involving very complex tax
- 16 evasion. A lot of the evidence was put in -- there were, I
- 17 think, a million marked documents at some point. I mean, in
- 18 the -- we had a, you know, like a repository, we had
- 19 repository, we had three of them around the state, repository
- 20 of documents. I don't know if there was a million, a lot of
- 21 them. I think 20,000, actually separately, actually went into
- 22 evidence, but the key evidence were charts, basically -- were
- 23 basically summaries or charts.
- 24 And there are two different approaches of the rules of
- 25 evidence for that. One is when the underlying documents are

- 1 in evidence, and one, when the underlying documents are not in
- 2 evidence.
- 3 MR. COHEN: A summary of voluminous evidence.
- **4** THE COURT: What?
- 5 MR. COHEN: A summary of voluminous evidence.
- 6 THE COURT: Right, exactly. And so, fine, we were
- 7 able to get lots of stuff before the jury. I hate to use the
- 8 word "efficiently," but for a nine-and-a-half-month trial, but
- 9 -- a nine-and-a-half-month jury trial. But -- and criminal to
- 10 boot, which makes it even tougher. But it was. It was --
- 11 given the immense volume of documents and the state of
- 12 technology at that time, it was '97, '98. You know, it seemed
- 13 like long ago, but the technology in handling voluminous
- 14 documents is much better now than it was then.
- MR. COHEN: Your Honor --
- 16 THE COURT: But here, I can't put -- I can't create a
- 17 table. I mean, it's a very fact-intensive point.
- 18 MR. COHEN: I think you might be able to create a
- 19 table, Your Honor. Let me say a couple things.
- 20 THE COURT: Okay. You understand where I'm --
- 21 MR. COHEN: I understand precisely. Your Honor is
- 22 concerned about how you are going to manage this trial with
- 23 this issue in it, and I understand that. So I have --
- 24 THE COURT: Not just the trial, manage discovery.
- 25 MR. COHEN: Well, I think the discovery will be

- 1 fairly easy. Let me get to that in a second.
- 2 But I think there are two or three layers of answer.
- 3 One is, and I'm going to go right past this, but I do need to
- 4 say it. We do think under the Walmart's -- under the Supreme
- 5 Court's Walmart decision, they do have to prove damages person
- 6 by person. How you do it in a context of a trial, because no
- 7 one is expecting 2300 people to testify, and that is obviously
- 8 not the way we would intend to conduct the trial.
- 9 I do think that it can be done in the same kind of
- 10 summary fashion. It will be a little bit messier, but it can
- 11 be done in the same kind of summary fashion as, in fact, what
- 12 they are calling the setoff damages.
- Now, when they sent out their questionnaire, do you
- 14 remember when we were last here, Your Honor --
- 15 THE COURT: Yes, but in the Walmart case you are
- 16 dealing with the primary claim. You were saying -- the
- 17 Supreme Court said you got to prove -- what was that, women --
- 18 MR. COHEN: Women discrimination.
- 19 THE COURT: Prejudice against women in
- 20 promotion and -- promotion and advancement.
- 21 MR. COHEN: Correct.
- 22 THE COURT: And pay rates within the company. So
- 23 that's the primary claim, at Supreme Court, yeah. You can't
- 24 bury the fact that if Miss Jones, you know, worked in Ohio in
- 25 a Walmart in Columbus, you have to prove whatever it is --

- 1 MR. COHEN: Right. But I do think, Your Honor, the
- 2 same thing.
- 3 THE COURT: This is not the same. This is not the
- 4 primary claim. We are talking about the defense --
- 5 MR. COHEN: -- look at Walmart -- post-Walmart and
- 6 apply it to damages, as well.
- 7 But here is what we have in mind, Your Honor. And we
- 8 could have done this in one shot, but I still think we could
- 9 do it in two. The plaintiff sent questionnaires in early
- 10 December, after we were last here, to members of the class,
- 11 asking for --
- 12 THE COURT: Early December just a month ago?
- MR. COHEN: Yes. Remember, we were here on
- 14 November 15th.
- 15 THE COURT: Yeah.
- 16 MR. COHEN: And in early December, questionnaires
- 17 went out. And Your Honor, in your last order, directed them
- 18 to give us certain information by December 31 and the
- 19 remainder by January 31, and that's proceeding. That's
- 20 proceeding.
- 21 THE COURT: Well, I'm glad someone is listening to
- 22 one of my orders.
- 23 MR. COHEN: In connection -- in connection with that
- 24 mailing, we asked the plaintiffs, we said, we think if you ask
- 25 a small number of additional questions with respect to efforts

- 1 to acquire work, right, that will give us the information that
- 2 we need for mitigation, in addition to setoff.
- 3 They refused to do that. So that means that what we
- 4 would suggest, Your Honor, is, clearly there is something
- 5 wrong with the world, where somebody who actually goes out and
- 6 gets a job does worse -- I mean, you could have two pilots in
- 7 this case, under their theory, who are on the same -- exactly
- 8 the same line.
- 9 THE COURT: Ask the Tea Party. They think that's the
- 10 way it is in this country.
- MR. COHEN: Yeah. But we're not sure it should be
- 12 the rule, Your Honor.
- 13 And we can send out a short questionnaire to the same
- 14 people that they sent it out to, that asked them to describe
- 15 their efforts to get work. It seems to us that we can
- 16 aggregate that information in a way and argue to Your Honor
- 17 that those folks should fit into certain categories, and that
- 18 their effort in that way -- we're not suggesting that each
- 19 person will say, okay, you said you looked for a job, and you
- 20 looked on Tuesday, how many hours did you look on Tuesday, how
- **21** about on Wednesday --
- 22 THE COURT: And given the time frames here, a lot of
- 23 that information -- you know, it's one thing if you asked
- 24 somebody what did you do six months ago to go find a job, you
- 25 know, that person --

- 1 MR. COHEN: Right.
- 2 THE COURT: -- would -- even if they're not a good
- 3 record keeper, would have memory of some of those efforts. Go
- 4 back 11 years ago or ten years ago or nine years ago or eight
- 5 years ago, sometimes they might not have that kind of
- 6 information.
- 7 MR. COHEN: The information may not be perfect. The
- 8 information they're collecting is not going to be perfect.
- 9 You know, they've received information on wages from only a
- 10 couple hundred people, so far. Half the people sent in
- 11 documents, half the people didn't send in documents. We're
- 12 going to have data issues no matter what.
- 13 But respectfully, what I would say, Your Honor, is,
- 14 that's not a reason to not allow us to pursue a defense, which
- 15 we think is firmly grounded in the law, will make all of these
- 16 arguments about whether or not they should have done it or
- 17 shouldn't have done it, our merits arguments. They are
- 18 certainly not whether we should be able to assert a defense.
- And we are not suggesting 2300 depositions, obviously,
- 20 or even 230 or even 23, to find out what people did. What
- 21 we're saying is, we are entitled to basic information.
- 22 It would have been efficient if the plaintiffs had
- 23 agreed to just tack it onto their questionnaire. They didn't,
- 24 so we'll do it, if Your Honor permits. But, you know, to
- 25 deprive us of a defense, which is a fundamental damages

- 1 defense because, you know, it may be complicated. We don't
- 2 think it's that complicated. How we will present it at trial
- 3 is a real issue, Your Honor. We will have to grapple with
- 4 that. But what we would say is, that's not a reason to deny
- 5 us the discovery.
- 6 You ultimately may decide that there's no efficient
- 7 way, that the information is not, you know, is not
- 8 sufficiently reliable to be introduced. We are a long way
- 9 away from that. But rather than talk at all of the problems
- 10 might be, let us just get the information and -- you know,
- 11 it's the same 2300 recipients -- it's really fewer but a bunch
- 12 of them are actually not damage -- don't have damages.
- 13 THE COURT: Yeah, but a small number because of the
- 14 way the stapling was --
- **15** MR. COHEN: 600.
- 16 THE COURT: Because of the way the stapling was done.
- MR. COHEN: I think it's about 600, Your Honor.
- 18 THE COURT: At some point there are pilots who really
- 19 didn't suffer.
- 20 MR. COHEN: Yeah, I think that's what it says.
- 21 THE COURT: But I don't know what the -- I don't know
- 22 what the number is.
- 23 MR. COHEN: I think their expert said it's a quarter
- 24 of the class. Let's just take that as proxy.
- 25 THE COURT: I don't know.

- 1 MR. COHEN: Yeah. So what I'm saying is, for those
- 2 1500 or so folks for whom they are collecting setoff
- 3 information, we can collect information about what they did to
- 4 try to look for work, and I think the information will suggest
- 5 a pattern when we get it.
- 6 I think that will be very hard for us to prove in the
- 7 context of a class action, that somebody who was out looking
- 8 for work should have tried harder but, for example, one of the
- 9 named plaintiffs, Sally Young, you know, we've given Your
- 10 Honor her testimony.
- 11 THE COURT: Well, she's flying now, isn't she?
- 12 MR. COHEN: I don't know what she's doing now. But
- 13 there was a period of time --
- 14 THE COURT: At some point she did go back flying. I
- 15 can't remember whether it was for American or somebody else,
- 16 but I know she went -- she did go back as a pilot at some
- **17** point.
- 18 MR. COHEN: But we are going to find some folks who
- 19 simply dropped out of the workforce, and you know, there are
- 20 going to be some reasonably bright lines in this information,
- 21 and we will have to confront how we deal with the lines that
- 22 are not so bright. But I think it's premature to worry about
- 23 the presentation for us at trial.
- **24** We are mindful of it. We understand that we are going
- 25 to have to introduce in a way that allows you to try a case

- 1 efficiently, and we intend to do that in the same way that the
- 2 damages and setoff numbers are going to be tried in an
- 3 efficient way. We are not going to have 2300 people come in
- 4 here and say, yes, these are my tax returns and, yes, this is
- 5 what I earned, and I'm not really holding back any money.
- 6 They've collected certifications under oath.
- 7 I mean, we may want to test some of them, if we think
- $m{8}$  there are some outliers, and they may want to do the same
- 9 thing with some of our allegations.
- 10 But we're -- you know, I think there's been a gross
- 11 exaggeration about the effort. It could have been underway
- 12 already if they had simply put our questions onto theirs. But
- 13 we're prepared to do it. And, you know, they are collecting
- 14 their information in two months. That's the period of time
- 15 for which they've got these questionnaires out. We can get
- 16 the questions out in a few days. If they don't want to give
- 17 us the addresses of the class, we'll give it to them to mail,
- 18 as long as it comes back to us. And we can do that.
- 19 So, you know, the question is, Your Honor, there's just
- 20 a fundamental unfairness. There is a potential for windfall
- 21 for people who were really not in the workforce. And that's
- 22 really what we're trying to get, who really did not try to get
- **23** a job.
- 24 Yes, if this was an individual case, we would have the
- 25 opportunity to go in great detail about the plaintiff's

- $oldsymbol{1}$  individual efforts. We understand the limitations in a class
- 2 action. We will have to come up with a way of demonstrating
- 3 this, in a way that's efficient. So that's all we're trying
- 4 to do, Your Honor.
- 5 THE COURT: Okay. I don't know who's going to handle
- 6 the argument for the plaintiffs.
- 7 MS. RODRIGUEZ: Your Honor, I hear Mr. Cohen talk
- 8 about fundamental unfairness, and I've spent the last couple
- 9 days reading a lot of cases on mitigation -- motions to amend,
- 10 and fundamental unfairness was not a term that I found in any
- 11 of the cases that I read.
- 12 There are three terms that continually present
- 13 themselves and that is whether the amendment was sought in a
- 14 pragmatically sufficient time, whether there's prejudice --
- 15 THE COURT: Pragmatically sufficient time.
- 16 MS. RODRIGUEZ: Pragmatically sufficient time.
- 17 THE COURT: Okay.
- 18 MS. RODRIGUEZ: Whether there was prejudice and
- 19 whether the amendment will cause delay.
- 20 Mr. Cohen talks about, it's premature to worry about
- 21 the presentation at trial, but that's exactly what Your Honor
- 22 has to worry about in this case that's almost eleven years
- **23** old.
- 24 The answer to this case was initially filed in early
- 25 2005. It was filed before the motion for bifurcation, several

- 1 months before the motion for bifurcation.
- 2 THE COURT: Okay. The bifurcation of this case came
- 3 fairly late in the game.
- 4 MS. RODRIGUEZ: It came late in the game, but it also
- 5 just happened in 2005. It was after the motion to amend. So
- 6 in their briefing, they say the issue of mitigation didn't
- 7 arise until after the liability trial. But that is an issue
- $oldsymbol{8}$  that was addressed squarely by the Court in Resolution Trust
- 9 versus American National Bank. And that Court makes clear
- 10 that the issue of mitigation arises when the lawsuit is filed.
- 11 Pure and simply.
- 12 So it wasn't raised in the Answer, it wasn't raised in
- 13 any of the pretrial proceedings. It wasn't raised after the
- 14 trial. It wasn't raised before the motions of the expert
- 15 reports were filed. It was not raised until after plaintiffs
- 16 filed their expert reports, and now, all of a sudden, the
- 17 motion for mitigation is filed.
- 18 THE COURT: I don't -- you're right, there wasn't a
- 19 formal raising of the issue. The issue is really defined by
- 20 me, and that the type of -- or part of mitigation that was
- 21 really the subject of their motion, because we do have some
- 22 mitigation. But facts which indicated that there might be
- 23 that kind of mitigation, there were no -- were no in this
- **24** case.
- 25 This is not a case where facts suddenly popped up late

- 1 in the game that nobody knew about earlier that suggested a
- 2 mitigation issue.
- 3 MS. RODRIGUEZ: Well, Your Honor --
- 4 THE COURT: The fact that we knew -- I mean, I knew
- 5 that there were -- that the response of the pilots who had
- 6 been affected adversely, you know, by the merger, included
- 7 some people who strove to stay in the business, as best they
- 8 could as pilots, and those -- and that there were some
- 9 who didn't.
- 10 Those facts were known. I knew them.
- MS. RODRIGUEZ: Well, the facts were known, but the
- 12 defense wasn't raised.
- 13 THE COURT: Well, that is different -- that's not
- 14 saying it's not like a case where some facts come up that
- 15 nobody knew about. There are cases sometimes where things
- 16 come up at just the eve of trial that literally nobody knew
- 17 about. And we try to -- as a court and as lawyers, we try to
- 18 deal with them. We may wind up -- hey, I've had cases where I
- 19 ordered depositions during a trial, you know what I mean?
- 20 They try the case through the day and they take depositions in
- 21 the evening, you know, because something really new came up
- 22 that nobody knew about.
- 23 But we knew, and I'm addressing this, really, to
- 24 Mr. Cohen, as well, for when he rebuts, that we knew there was
- 25 a great mixture of responses way back. I mean, you know, as I

- 1 say, some people strove very hard to stay in the pilot
- 2 business, you know, with varying degrees of success, but at
- 3 least it was pretty clear from the record they were trying.
- 4 They would go to work for, as I say, a freight -- a freight
- 5 forwarder of some kind, or a very small -- they'd fly for a
- 6 very small regional carrier, where they had been flying, you
- 7 know, big passenger jets for their original employer.
- 8 But we also knew there were people who said, well, I'll
- 9 use this occasion maybe to change my lifestyle, maybe go into
- 10 some other kind of work, stay out of the labor market
- 11 altogether. We knew that. I mean, I can't give you a
- 12 citation right now, but it was in my mind-set that the
- 13 responses were very different.
- 14 And I don't know if this helps Mr. Cohen, because I
- 15 think it was -- there were facts known to the parties, and to
- 16 the defense specifically, that might have suggested a broader
- 17 mitigation defense than the one that actually was being
- 18 allowed up to this motion.
- MS. RODRIGUEZ: As early -- well, at least as early
- 20 as May of 2012, defendants stood here and talked -- in
- 21 connection with one of the motions about possible discovery
- 22 that might be needed in the defense phase, and they talked
- 23 about far-reaching things, like whether somebody could fly in
- 24 China, and at that point, we raised it. The mitigation is not
- 25 in the case. And that was in May, and we didn't see a motion

- 1 in May. We didn't see a motion in June, we didn't see a
- 2 motion in July.
- 3 THE COURT: Okay. I get it, I get it.
- 4 MS. RODRIGUEZ: There's a case that's remarkably on
- 5 point, and it's an older case, it's a 1989 case out of the
- 6 District of Illinois, and I think, Your Honor, if you would
- 7 read it, would find it fairly amusing because the case starts
- 8 by saying, this case came to this Court's calendar somewhat
- 9 bewhiskered, nearly three years old. And I think if the judge
- 10 thought that bewhiskered was three years old, he would have
- 11 quite a lot to say about an 11-year-old case. But in that --
- 12 THE COURT: Who was the judge? Not Zagle.
- MS. RODRIGUEZ: Shadur, Shadur.
- 14 THE COURT: Oh, yeah. Well, he's a very cautious --
- 15 Shadur is, what can I say? I've been on panels with him.
- 16 He's -- if "close" the right word? You know, he's not a
- 17 fly-off-the-handle type of judge, let me put it that way.
- 18 MR. COHEN: He's a very experienced judge.
- 19 THE COURT: What?
- 20 MR. COHEN: He's a very experienced judge, Your
- 21 Honor.
- 22 THE COURT: He's very experienced, very serious type
- 23 of person. I'm going to his personality. You know, I
- 24 remember that he would -- he hated speaking off the cuff.
- 25 When he was going to speak, he liked to have it all written

- 1 out before, you know. Some judges, whose name I won't
- 2 mention, you know, just give whatever random thought popped
- 3 into their head -- my head, a head, and the -- but I remember
- 4 seeing Judge Shadur, you know, he wanted to have it all
- 5 written out so it came out right, and he was that type -- and
- 6 I say this in praise. He's a -- I consider him a very, very
- 7 good judge.
- 8 MS. RODRIGUEZ: Well, the cite to that case is 1989,
- 9 US District, Lexus 3558.
- 10 THE COURT: Is that in your papers?
- MS. RODRIGUEZ: It is not, Your Honor. I just found
- **12** it.
- 13 THE COURT: Then let me have the name of it.
- MS. RODRIGUEZ: It's G-U-D-Y-K-A Sales Company --
- 15 THE COURT: G-U-D -- G-U-D.
- 16 MS. RODRIGUEZ: G-U-D-Y-K-A Sales Company, versus
- $oldsymbol{17}$  Lacy Forest Products, and it's 1989.
- 18 THE COURT: Where is this, Forest?
- MS. RODRIGUEZ: Lacy Forest Products, L-A-C-Y.
- 20 MR. COHEN: Do you have a copy for us, by any chance?
- 21 MS. RODRIGUEZ: I'm sorry, I just came across it last
- 22 night while I was preparing.
- 23 THE COURT: Do you have that down?
- 24 Okay. And what's the --
- 25 MS. RODRIGUEZ: It's 1989, US District, Lexus 3558.

- 1 THE COURT: Okay.
- 2 MS. RODRIGUEZ: In that case, following a finding of
- 3 liability in a bifurcated action, the defendants moved to
- 4 amend the answer to add mitigation to damages. And the Court
- 5 made a distinction between the actual earnings at issue and
- 6 earnings that could have been earned.
- 7 THE COURT: And I came up with that?
- 8 MS. RODRIGUEZ: And you came up with that --
- 9 THE COURT: I think the same way Shadur did without
- 10 actually reading anything?
- MS. RODRIGUEZ: And the Court found that actual
- 12 earnings at issue -- you know, everybody kind of knows that
- 13 mitigation being pled or not pled, that's an issue when you're
- 14 talking about loss.
- 15 THE COURT: It defines -- that was my -- what was
- 16 going through my head, that defines loss, in a way.
- MS. RODRIGUEZ: That defines loss.
- 18 THE COURT: And as I say, it's very clear to me that
- 19 that was in the case, going way back.
- 20 MS. RODRIGUEZ: And we've never -- we've never
- 21 maintained anything else.
- 22 THE COURT: No, no. Nobody has maintained, neither
- 23 side has maintained anything else up to now.
- 24 MS. RODRIGUEZ: Interestingly, in this case, the
- 25 plaintiffs did try to argue that they were entitled to not

- 1 even setoff. But notwithstanding, the judge made a
- 2 distinction between actual earnings and earnings that could
- 3 have been earned. And he said, as to actual earnings, they're
- 4 in the case. Whether or not you pled mitigation, they're in
- 5 the case, actual earnings get set off.
- 6 THE COURT: Well, that's what I tried to say when I
- 7 came out on the bench, that's clearly in the case. And that
- 8 is mitigation, it's just -- it's just --
- 9 MS. RODRIGUEZ: But as far as those earnings that
- 10 could have been earned, after liability finding, after the
- 11 case is proceeding, those -- if the answer did not amend --
- 12 did not contain that affirmative defense, he was not allowing
- 13 them to, at the late date, amend the Answer to add mitigation
- 14 to damages, and that's where we are, Your Honor.
- 15
  It was -- defendant's motion was not filed in a
- 16 pragmatically sufficient time. There is prejudice to the
- 17 plaintiffs by adding it at this late date, and it will cause
- 18 delay. And for all those reasons, defendant's motion should
- 19 be denied.
- 20 MR. COHEN: Your Honor, if I --
- 21 THE COURT: Let her sit down.
- MR. COHEN: Oh, yeah, of course.
- 23 Do you want me at the podium, Your Honor?
- 24 THE COURT: No, that's personal preference. You can
- 25 go to the podium or you can stay there. I don't care.

- 1 MR. COHEN: I will stay here, Your Honor, if it's all
- 2 right.
- 3 Look, we will take a look at the case. I mean, I'm not
- 4 used to getting cases cited at arguments months after the
- 5 briefing's been filed. I'll just say that Judge Shadur -- I
- 6 went to the University of Chicago. I have classmates who
- 7 clerked for him, but -- and he's a fine judge, but there is a
- 8 circuit here, it's called the Third Circuit, and there are
- 9 lots of cases that we've cited that talk about how freely and
- 10 liberally motions to amend should be.
- 11 THE COURT: Posner would say that the Seventh covers
- 12 the whole country.
- 13 MR. COHEN: Yes, Your Honor. Some of the judges, who
- 14 were my law professors, they have a peculiar view of the
- **15** world.
- 16 But look, that has nothing to do with the what we're --
- 17 the law in this circuit -- and I want to get back to facts.
- 18 The law in this circuit couldn't be clearer, that motions to
- 19 amend are freely granted.
- 20 THE COURT: Well, that's the law, I believe,
- 21 basically, in every circuit. I mean, the general statement
- 22 that amendments should be freely granted in the interest of
- 23 justice, I don't know that -- I'm not aware of any circuit
- 24 that doesn't basically hold that, I mean, in a generalized
- 25 way. That's the law everywhere, and the state courts, as

- 1 well.
- 2 MR. COHEN: So, Your Honor, if I could just go to
- 3 these points. Let me start with the delay. It's easy to get
- 4 up on the plaintiff's side and say the case is 11 years old.
- 5 It is 11 years old. But when did they start seeking the
- 6 information from their class about setoff? On December 6th.
- 7 We're less than 30 days later than that. If they had accepted
- 8 our suggestion and added our questions to the questionnaire,
- 9 there would be zero delay, because we would be on exactly the
- 10 same timetable that they're on.
- So now that we're saying -- now what we're saying is,
- 12 since they refused to ask these questions, we'll ask them.
- 13 There were some holidays. We are essentially a month behind.
- 14 In a case in which the class is seeking a billion dollars in
- 15 damages, according to their expert, before setoffs, you know,
- 16 a month's delay, which could have been avoided by the
- 17 plaintiffs simply tacking on our questions, is not a delay,
- 18 and you can't just get up and say we're prejudiced. What
- 19 prejudice? There's no prejudice.
- 20 You know, when this moved into the damages phase, in
- 21 the spring of 2012, we served Interrogatories and document
- 22 requests on them that clearly set out that we were pursuing a
- 23 mitigation defense. So we would be having exactly the same
- 24 discussion if we had made the motion on September 1 or
- 25 August 1, as we're having today. They full well knew that it

- 1 was our intent to do it. We had discussions with them in
- 2 November and December.
- 3 THE COURT: Well, what about their argument that
- 4 this -- if you look back to 11 years ago, at the point when
- 5 the Complaint is filed and the initial Answer is filed, why
- 6 isn't it in the case then?
- 7 MR. COHEN: Well --
- 8 THE COURT: I mean...
- 9 MR. COHEN: Your Honor, there's no doubt that it
- 10 could have been pled.
- 11 THE COURT: And the nature of this case probably made
- 12 it clearer than some that mitigation would be an issue. I
- 13 mean, the very nature of the case.
- MR. COHEN: And I don't want to play the
- 15 I-wasn't-there game.
- 16 THE COURT: Well, you weren't.
- MR. COHEN: I wasn't. And the fact of the matter is,
- 18 Your Honor, once -- you know, once the case was bifurcated,
- 19 you know, once -- no one was dealing with damages. The
- 20 damages discovery began a few months ago.
- 21 So, for example, when the named-plaintiffs' depositions
- 22 were taken, the class reps in September, we asked the
- 23 mitigation questions at the deposition.
- 24 THE COURT: I'm not talking about discovery.
- 25 MR. COHEN: Yes.

- 1 THE COURT: I'm talking about the argument that is
- 2 supported, by at least some cases, that the issue -- that when
- 3 the issue of mitigation is fairly clear from the outset of the
- 4 case, that it's -- that it could be an issue, that's when you
- 5 measure the time from, not from --
- 6 MR. COHEN: Right. And what I'm saying --
- 7 THE COURT: Not from when the parties kind of woke up
- 8 and said, okay, now we got to do this.
- 9 MR. COHEN: Your Honor, all of the cases about
- 10 liberal granting and freely granting amendments all come up in
- 11 context of cases where it could have been a circuit earlier.
- 12 We are not saying it could not have been a circuit earlier.
- 13 The question is against the backdrop of these cases, and the
- 14 reality of this case, whereas Your Honor has said, everyone
- 15 understood mitigation was an issue, and we have made it clear
- 16 to them since the beginning of damages discovery, is there
- 17 prejudice? Other than the word "prejudice," I don't hear it.
- 18 Is there delay? I don't think there's any delay. And
- 19 to the extent there's a modest month or so, it could have been
- 20 avoided. So is it futile? I don't think we can make a
- 21 finding of futility. They tried to argue that in their
- 22 papers. That's really a merits discussion.
- 23 So, Your Honor, yes, it could have been done earlier.
- 24 It would probably have been better if it had been done
- 25 earlier. The question is, should you exercise your discretion

- 1 to grant it now, and should these -- should these members of
- 2 the class, if they succeed in the damages phase in getting any
- 3 meaningful damages, should they get a windfall or should we
- **4** measure damages in the appropriate way?
- 5 THE COURT: Well, I'm going to exercise my
- 6 discretion. It's just a question of which way I'm going to
- 7 exercise it.
- 8 MR. COHEN: I walked right into that.
- 9 THE COURT: No question I'll be exercising my
- 10 discretion.
- MR. COHEN: So, Your Honor, I mean, I think when we
- 12 look at the case law, all of these cases come up in the
- 13 context of the party opposing the amendment saying, you should
- 14 have done it earlier.
- 15 THE COURT: Yeah, that's exactly the context it
- 16 always comes up in.
- MR. COHEN: But here we are, and the question is,
- 18 does this fit within the broad range of cases that grant a
- 19 free amendment? Given that we know it's been in the case,
- 20 that when the mediation shut down and the discovery began, we
- 21 immediately began seeking discovery relating to the mitigation
- 22 defense. We've quoted for you Ms. Rodriguez's own statement
- 23 from July of 2012 in a conference, where she said mitigation
- 24 is in the case.
- 25 You know, we know it's here. This is a gotcha. This

- 1 is not a case that should be decided on a gotcha. I mean, it
- 2 really shouldn't be, Your Honor.
- 3 THE COURT: All right. Okay. Thank you, Mr. Cohen.
- 4 Do you want to comment on the gotcha argument?
- 5 MS. RODRIGUEZ: Just very briefly, two issues of
- 6 prejudice. One is the fact that, when it wasn't in the case,
- 7 things like maintaining job applications over the last 11
- 8 years just hasn't been done, and it wasn't contemplated that
- 9 that would ever be an issue in this case.
- 10 The other thing is, and Mr. Cohen goes back to the
- 11 argument in -- or the Interrogatories and document requests
- 12 that were served in May of this year, that asked for very
- 13 specific information, that he says he contends should have put
- 14 us on notice that it was in the case.
- 15 At that time we refused to --
- 16 THE COURT: A little bit of a boot-strapping argument
- **17** there.
- 18 MS. RODRIGUEZ: Refused to produce the information,
- 19 saying, in fact, mitigation was not pled. So they were on
- 20 notice, at least as early as May, and they were on notice
- 21 before we started putting our expert report together.
- I don't know that our expert methodology would have
- 23 been different if they had to contemplate this additional
- 24 layer of information. I'm not sure how it would have changed.
- 25 But it's certainly something that would have been contemplated

- 1 at that time, before a lot of time and a lot of money was
- 2 spent on methodologies and expert reports that did not include
- 3 that component of damages. Thank you.
- **4** THE COURT: Anything further?
- 5 MR. COHEN: Your Honor, if I could just respond to
- 6 that last bit. I just, you know -- their expert did an entire
- 7 report without considering setoff, and said, I'll deal with it
- 8 later as a subtraction. We're suggesting a second
- 9 subtraction. So I don't see how --
- 10 THE COURT: Well, yeah. I mean, I understand the
- 11 difference between, you know, a deduction for actual earnings
- 12 and a deduction for what you might have earned had you -- had
- 13 you put in the type of effort that we think you should have
- **14** put in.
- MR. COHEN: My only point is, I can't see how it
- 16 would have affected their damages methodology.
- 17 THE COURT: No. All right. The -- I'm going to --
- 18 originally, I thought I might decide this from the bench but
- 19 I'm not. I'm going to -- I'm going to write something on it
- 20 and -- you know, in the next week or so. Could I see you,
- 21 though, all in my chambers? Around the corner.
- 22 RESPONSE: Yes, Your Honor.
- 23 MR. COHEN: May we leave the other things in the
- **24** courtroom?
- 25 THE COURT: I think so. Yeah, you can do that.

1	We	will	actually	lock	the	door.
2						
3						
4						
5						
6						
7						
8						
9						
10						
11						
12						
13						
14						
15						
16						
17						
18						
19						
20						
21						
22						
23						
24						
25						

1	<u>CERTIFICATE.</u>
2	
3	
4	
5	I, KAREN FRIEDLANDER, CCR, RMR, Official United States
6	Court Reporter and Certified Court Reporter of the State of
7	New Jersey, do hereby certify that the foregoing is a true and
8	accurate transcript of the testimony as taken stenographically
9	by and before me at the time, place and on the date
10	hereinbefore set forth.
11	I do further certify that I am neither a relative nor
12	employee nor attorney nor counsel of any of the parties to
13	this action, and that I am neither a relative nor employee of
14	such attorney or counsel and that I am not financially
15	interested in this action.
16	
17	
18	
19	
20	
21	
22	/S/ Karen Friedlander, CCR
23	KAREN FRIEDLANDER, CCR Certificate No. 30XI00128200
24	Date: January 7, 2013
25	

•	5	<b>airline</b> [1] - 6:25 — <b>al</b> [1] - 1:3	<b>avoided</b> [2] - 26:16, 28:20	<b>carrier</b> [1] - 20:6 <b>case</b> [49] - 3:6, 3:9,				
<b>'97</b> [1] - 9:12 <b>50-something</b> [1] -		Alan [1] - 3:16 ALAN [1] - 1:17	<b>aware</b> [1] - 25:23	4:5, 4:6, 4:9, 4:20, _ 5:18, 10:15, 12:7,				
<b>'98</b> [1] - 9:12	7:22	allegations [1] - 16:9	В	15:25, 16:24, 17:22,				
/	6	- allow [1] - 13:14 allowed [1] - 20:18	h l - l	- 17:24, 18:2, 18:24, 18:25, 19:14, 19:20,				
/ <b>S</b> [2] - 1:25, 33:22	<b>600</b> [2] - 14:15, 14:17 <b>6th</b> [1] - 26:6	allowing [1] - 24:12 allows [1] - 15:25 almost [1] - 17:22	backdrop [1] - 28:13 Bank [1] - 18:9 basic [1] - 13:21 become [1] - 5:12	20:25, 21:4, 21:5, 21:7, 21:8, 21:11, 22:8, 23:2, 23:19, 23:24, 24:4, 24:5,				
0	_ <del></del>	altogether [1] - 20:11 amend [10] - 3:8, 3:25,	<b>becomes</b> [1] - 7:16	24:7, 24:11, 25:3,				
<b>02-2917</b> [1] - 1:5		4:1, 17:9, 18:5, 23:4, 24:11, 24:13, 25:10,	<b>began</b> [3] - 27:20, 29:20, 29:21	26:4, 26:14, 27:6, 27:11, 27:13, 27:18,				
<b>08101</b> [1] - 1:10	<b>7</b> <sub>[2]</sub> - 4:2, 33:23 <b>753</b> <sub>[1]</sub> - 1:24	25:19 amended [1] - 6:9	beginning [1] - 28:16 behind [1] - 26:13	28:4, 28:14, 29:12, 29:19, 29:24, 30:1,				
1	A	_ <b>amendment</b> [4] - 17:13, 17:19, 29:13,	bench [2] - 24:7, 31:18 best [1] - 19:7	30:6, 30:9, 30:14 <b>cases</b> [16] - 5:2, 5:3, 5:5, 7:23, 17:9,				
<b>1</b> [3] - 4:9, 26:24, 26:25 <b>11</b> [6] - 3:7, 13:4, 26:4,	<b>able</b> [3] - 9:7, 9:18, 13:18	29:19  amendments [2] - 25:22, 28:10	<b>better</b> [4] - 6:23, 7:8, 9:14, 28:24	17:11, 19:15, 19:18, 25:4, 25:9, 28:2,				
26:5, 27:4, 30:7	accepted [1] - 26:7	<b>American</b> [5] - 7:1, 7:2, 7:7, 15:15, 18:9	<b>between</b> [3] - 23:5, 24:2, 31:11	28:9, 28:11, 28:13, 29:12, 29:18				
<b>11-year</b> [1] - 3:8 <b>11-year-old</b> [1] - 21:11	<b>ACCHIONE</b> [2] - 1:15, 3:14	amusing [1] - 21:7	bewhiskered [2] - 21:9, 21:10	categories [1] - 12:17 cautious [1] - 21:14				
<b>1500</b> [1] - 15:2	Acchione [1] - 3:13	<b>answer</b> [7] - 3:9, 6:6, 6:9, 10:2, 17:24,	bifurcated [2] - 23:3,	CCR [4] - 1:25, 33:5,				
<b>15th</b> [1] - 11:14 <b>1989</b> [4] - 21:5, 22:8,	according [1] - 26:15 account [1] - 7:8	23:4, 24:11 <b>Answer</b> [3] - 18:12,	27:18 bifurcation [3] -	33:22, 33:22 certain [3] - 4:5,				
22:17, 22:25	accurate [1] - 33:8 acquire [1] - 12:1	24:13, 27:5	17:25, 18:1, 18:2 <b>big</b> [2] - 6:4, 20:7	11:18, 12:17 <b>certainly</b> [3] - 3:22,				
2	action [5] - 15:7, 17:2,	Appearances [1] - 1:22	billion [1] - 26:14	13:18, 30:25				
0 1.00	- 23:3, 33:13, 33:15 <b>ACTION</b> [1] - 1:4	appearances [1] - 3:10	<b>bit</b> [4] - 4:3, 10:10, 30:16, 31:6	Certificate [1] - 33:23 certifications [1] -				
<b>2</b> [1] - 1:22 <b>20,000</b> [1] - 8:21	<b>actual</b> [7] - 5:21, 23:5, 23:11, 24:2, 24:3,	applications [1] - 30:7	<b>boot</b> [2] - 9:10, 30:16 <b>boot-strapping</b> [1] -	16:6 <b>Certified</b> [2] - 1:23,				
<b>2005</b> [2] - 17:25, 18:5 <b>2012</b> [3] - 20:20,	24:5, 31:11	apply [1] - 11:6 appoint [3] - 7:21,	30:16	33:6				
26:21, 29:23	<b>add</b> [5] - 4:1, 4:3, 23:4, 24:13	7:22	<b>BRADY</b> [1] - 1:3 <b>brand</b> [1] - 5:20	certify [2] - 33:7, 33:11				
<b>2013</b> [2] - 1:10, 33:23 <b>23</b> [1] - 13:20	added [2] - 5:7, 26:8	<b>approaches</b> [2] - 8:11, 8:24	brand-new [1] - 5:20	<b>chambers</b> [1] - 31:21				
<b>230</b> [1] - 13:20	adding [1] - 24:17 addition [1] - 12:2	appropriate [1] - 29:4	briefing [1] - 18:6 briefing's [1] - 25:5	chance [1] - 22:20 change [1] - 20:9				
<b>2300</b> [4] - 10:7, 13:19, 14:11, 16:3	additional [2] - 11:25,	appropriately [1] - 6:20	<b>briefly</b> [1] - 30:5	changed [1] - 30:24				
<b>28</b> [1] - 1:23	30:23 addressed [1] - 18:8	<b>ARCHER</b> [1] - 1:21	<b>bright</b> [2] - 15:20, 15:22	<b>charts</b> [3] - 8:9, 8:22, 8:23				
3	addresses [1] - 16:17	<b>argue</b> [3] - 12:16, 23:25, 28:21	<b>bring</b> [1] - 8:12	Chicago [1] - 25:6				
	_ addressing [1] - 19:23 administrative [1] -	argument [7] - 5:24,	broad [1] - 29:18 broader [1] - 20:16	China [1] - 20:24 circuit [7] - 25:8,				
<b>30</b> [1] - 26:7	7:21	17:6, 27:3, 28:1, 30:4, 30:11, 30:16	bunch [1] - 14:11	25:17, 25:18, 25:21,				
30XI00128200 [1] -	advancement [1] -	arguments [3] - 13:16,	bury [1] - 10:24	25:23, 28:11, 28:12				
33:23	10:20 adversely [1] - 19:6	13:17, 25:4	<b>business</b> [4] - 4:11, 4:12, 19:7, 20:2	Circuit [1] - 25:8 circumstances [1] -				
<b>31</b> [2] - 11:18, 11:19 <b>3558</b> [2] - 22:9, 22:25	affected [2] - 19:6,	arise [1] - 18:7 arises [1] - 18:10	<b>BY</b> [4] - 1:14, 1:19,	6:19				
	31:16	assert [1] - 13:18	1:21, 2:3	citation [1] - 20:12				
4	aggregate [1] - 12:16 _ ago [9] - 9:13, 11:12,	<b>ASSOCIATION</b> [1] - 1:6	С	cite [1] - 22:8 cited [2] - 25:4, 25:9				
<b>4</b> [1] - 1:10	12:24, 13:4, 13:5, 27:4, 27:20	assume [2] - 4:10,		CIVIL [1] - 1:4				
. [1]	27:4, 27:20 <b>agree</b> [1] - 4:16	4:14	<b>calendar</b> [1] - 21:8	<b>claim</b> [4] - 4:22, 10:16, 10:23, 11:4				
	agreed [1] - 13:23	attorney [2] - 33:12, 33:14	Camden [1] - 1:10 care [1] - 24:25	class [9] - 11:10,				
	<b>AIR</b> [1] - 1:6	August [1] - 26:25	Jaic [1] - 24.20	14:24, 15:7, 16:17,				

17:1, 26:6, 26:14, 27:22, 29:2 classmates [1] - 25:6 clear [6] - 4:8, 18:9, 20:3, 23:18, 28:3, 28:15 clearer [2] - 25:18, 27:12 clearly [4] - 4:20, 12:4, 24:7, 26:22 CLERK [1] - 3:1 clerked [1] - 25:7 close [1] - 21:16 closely [1] - 5:16 Cohen [9] - 1:9, 3:19, 5:23, 17:7, 17:20, 19:24, 20:14, 30:3, 30:10 COHEN [57] - 1:19, 3:19, 5:25, 6:2, 6:8, 6:11, 6:15, 7:2, 7:14, 7:25, 8:2, 8:4, 8:13, 9:3, 9:5, 9:15, 9:18, 9:21, 9:25, 10:18, 10:21, 11:1, 11:5, 11:13, 11:16, 11:23, 12:11, 13:1, 13:7, 14:15, 14:17, 14:20, 14:23, 15:1, 15:12, 15:18, 21:18, 21:20, 22:20, 24:20, 24:22, 25:1, 25:13, 26:2, 27:7, 27:9, 27:14, 27:17, 27:25, 28:6, 28:9, 29:8, 29:11, 29:17, 31:5, 31:15, 31:23 collect [1] - 15:3 collected [1] - 16:6 collecting [3] - 13:8, 15:2, 16:13 Columbus [1] - 10:25 comment [1] - 30:4 Company [2] - 22:14, 22:16 company [1] - 10:22 compared [1] - 5:14 complaining [1] - 6:13 Complaint [1] - 27:5 complaint [3] - 6:6, 6:14. 6:15 complex [1] - 8:15 complicated [2] -14:1, 14:2 **component** [1] - 31:3 concerned [1] - 9:22 conduct [1] - 10:8 conference [1] - 29:23 confront [1] - 15:21 connection [3] -

11:23, 20:21 Connell [1] - 3:20 CONNELL [1] - 1:21 consider [1] - 22:6 considering [1] - 31:7 contain [1] - 24:12 contemplate [1] -30:23 contemplated [2] -30:8, 30:25 contends [1] - 30:13 context [5] - 10:6. 15:7, 28:11, 29:13, 29:15 **continually** [1] - 17:12 continue [1] - 4:23 continued [3] - 1:22, 6:24, 7:7 copy [1] - 22:20 corner [1] - 31:21 correct [2] - 1:23, 10:21 Counsel [5] - 1:15, 1:17, 1:20, 1:22, 2:3 counsel [3] - 3:10, 33:12, 33:14 counted [1] - 4:15 country [2] - 12:10, 25:12 couple [3] - 9:19, 13:10, 17:8 course [1] - 24:22 Court [8] - 10:17, 10:23, 18:8, 18:9, 23:4, 23:11, 33:6 court [1] - 19:17 COURT [86] - 1:1, 3:2, 3:6, 3:8, 3:15, 3:18, 3:22, 3:25, 4:18, 6:1, 6:3, 6:9, 6:13, 7:1, 7:12, 7:15, 8:1, 8:3, 8:5, 8:14, 9:4, 9:6, 9:16, 9:20, 9:24, 10:15, 10:19, 10:22, 11:3, 11:12, 11:15, 11:21, 12:9, 12:22, 13:2, 14:13, 14:16, 14:18, 14:21, 14:25, 15:11, 15:14, 17:5, 17:15, 17:17, 18:2, 18:18, 19:4, 19:13, 21:3, 21:12, 21:14, 21:19, 21:22, 22:10, 22:13, 22:15, 22:18, 22:23, 23:1, 23:7, 23:9, 23:15, 23:18, 23:22, 24:6, 24:21, 24:24, 25:11, 25:20, 27:3, 27:8, 27:11,

27:16, 27:24, 28:1,

28:7, 29:5, 29:9, 29:15, 30:3, 30:16, 31:4, 31:10, 31:17, 31:25 Court's [2] - 10:5, 21:8 Courthouse [1] - 1:9 courtroom [1] - 31:24 courts [1] - 25:25 covers [1] - 25:11 create [2] - 9:16, 9:18 creating [1] - 8:11 credit [1] - 4:21 credited [1] - 4:12 criminal [1] - 9:9 cuff [1] - 21:24

# D

denied [1] - 24:19 deny [1] - 14:4 deposition [1] - 27:23 damage [3] - 4:22, depositions [4] -5:22, 14:12 13:19, 19:19, 19:20, damages [21] - 4:16, 27:21 6:20, 6:22, 10:5, deprive [1] - 13:25 10:12, 11:6, 13:25, **DEPUTY** [1] - 3:1 14:12, 16:2, 23:4, describe [1] - 12:14 24:14, 26:15, 26:20, detail [1] - 16:25 27:19, 27:20, 28:16, **determined** [1] - 7:18 29:2, 29:3, 29:4, difference [1] - 31:11 31:3, 31:16 different [5] - 8:10, **DANIEL** [2] - 1:19, 2:3 8:24, 19:13, 20:13, data [1] - 13:12 30:23 Date [1] - 33:23 directed [1] - 11:17 date [3] - 24:13, 24:17, discovery [12] - 8:7, 33:9 8:8, 9:24, 9:25, 14:5, days [3] - 16:16, 17:9, 20:21, 27:20, 27:24, 26:7 28:16, 29:20, 29:21 deal [3] - 15:21, 19:18, discretion [3] - 28:25, 31:7 29:6, 29:10 dealing [2] - 10:16, discrimination [1] -27:19 10:18 **December** [6] - 11:10, discussion [2] -11:12, 11:16, 11:18, 26:24, 28:22 26:6, 27:2 discussions [1] - 27:1 decide [2] - 14:6, dispute [1] - 5:21 31:18 distinction [2] - 23:5, decided [2] - 5:10, 24:2 30:1 District [3] - 21:6, decision [1] - 10:5 22:9, 22:25 deducted [3] - 5:22, **DISTRICT** [3] - 1:1, 6:20, 7:4 1:1, 1:12  $\boldsymbol{deduction}\, [2] - 31:\!11,$ document [2] - 26:21, 31:12 30:11 **Defendant** [4] - 1:8, documents [8] - 8:17, 1:20, 1:22, 2:3 8:20, 8:25, 9:1, 9:11, defendant [2] - 3:20, 9:14, 13:11 4:22 dollars [1] - 26:14 defendant's [2] done [11] - 5:1, 10:9, 24:15, 24:18 10:11, 11:8, 13:16,

defense [17] - 4:2, 4:4, door [1] - 32:1 doubt[1] - 27:9 5:9, 5:20, 11:4, 13:14, 13:18, 13:25, down [3] - 22:23, 14:1, 19:12, 20:16, 24:21, 29:20 20:17, 20:22, 24:12, dropped [1] - 15:19 26:23, 29:22 during [1] - 19:19 defined [1] - 18:19 defines [3] - 23:15, Ε

23:16, 23:17 degree [1] - 4:19

degrees [1] - 20:2

delay [8] - 17:19,

24:18, 26:3, 26:9,

demonstrating [1] -

17:2

26:16, 26:17, 28:18

13:17, 14:16, 28:23,

28:24, 29:14, 30:8

early [7] - 11:9, 11:12, 11:16, 17:24, 20:19, 30:20 earned [5] - 16:5, 23:6, 24:3, 24:10, 31:12 earnings [13] - 4:7, 5:10, 5:21, 23:5, 23:6, 23:12, 24:2, 24:3, 24:5, 24:9, 31:11 easier [1] - 5:11 easy [2] - 10:1, 26:3 effect [1] - 5:15 efficient [4] - 13:22, 14:6, 16:3, 17:3 efficiently [2] - 9:8, 16:1 effort [6] - 5:8, 5:9, 6:21, 12:18, 16:11, 31:13 efforts [5] - 5:16, 11:25, 12:15, 13:3, 17:1 eight[1] - 13:4 element [1] - 4:5 eleven [1] - 17:22 employee [2] - 33:12, 33:13 employer [1] - 20:7 entire [1] - 31:6 entitled [4] - 4:16, 4:22, 13:21, 23:25 equivalent [1] - 5:16 **ESQUIRE** [7] - 1:14, 1:15, 1:17, 1:19, 1:19, 1:21, 2:3 essentially [1] - 26:13 et [1] - 1:3 evasion [1] - 8:16 eve [1] - 19:16 evening [1] - 19:21 events [1] - 5:17 everywhere [1] -25:25 Evidence [1] - 8:10 evidence [9] - 8:11, 8:16, 8:22, 8:25, 9:1, 9:2, 9:3, 9:5

exactly [6] - 9:6, 12:7,

defendants [2] -

20:20, 23:3

17:21, 26:9, 26:23, 29:15 exaggeration [1] -16:11 example [2] - 15:8, 27:21 excuse [1] - 6:7 exercise [3] - 28:25, 29:5, 29:7 exercising [1] - 29:9 expansion [1] - 5:19 expecting [1] - 10:7 experienced [3] -21:18, 21:20, 21:22 expert [8] - 14:23, 18:14, 18:16, 26:15, 30:21, 30:22, 31:2, 31:6 extent [2] - 4:6, 28:19

# F

face [1] - 3:23 fact [10] - 6:23, 7:9, 7:17, 9:17, 10:11, 10:24, 19:4, 27:17, 30:6, 30:19 fact-intensive [2] -7:17, 9:17 facts [7] - 18:22, 18:25, 19:10, 19:11, 19:14, 20:15, 25:17 fair [1] - 4:23 fairly [4] - 10:1, 18:3, 21:7, 28:3 familiar [1] - 3:23 far [3] - 13:10, 20:23, 24:9 far-reaching [1] -20:23 fashion [2] - 10:10, 10:11 Federal [1] - 8:10 few [3] - 5:3, 16:16, 27:20 fewer[1] - 14:11 filed [10] - 17:24, 17:25, 18:10, 18:15, 18:16, 18:17, 24:15, 25:5, 27:5 financially [1] - 33:14 fine [2] - 9:6, 25:7 firm [1] - 3:13 **firmly** [1] - 13:15 first [1] - 3:10 fit [2] - 12:17, 29:18 fly [3] - 20:5, 20:23, 21:17 fly-off-the-handle [1] -

21:17 flying [3] - 15:11, 15:14, 20:6 folks [3] - 12:17, 15:2, 15:18  $\textbf{following} \, [\textbf{1}] \, \textbf{-} \, 23 \vdots 2$ FOR [1] - 1:1 foregoing [1] - 33:7 Forest [3] - 22:17, 22:18, 22:19 forget [1] - 3:18 formal [1] - 18:19 forth [1] - 33:10 forwarder [2] - 5:1, 20:5 frames [1] - 12:22 free [1] - 29:19

25:22, 28:10 freight [4] - 4:25, 20:4 Friday [1] - 1:10 FRIEDLANDER [2] -33:5, 33:22 Friedlander [2] - 1:25, 33:22 full [1] - 26:25 fundamental [4] -13:25, 16:20, 17:8, 17:10 funny [1] - 5:19

freely [4] - 25:9, 25:19,

# G

futile [1] - 28:20

futility [1] - 28:21

G-U-D [1] - 22:15 game [4] - 18:3, 18:4, 19:1, 27:15 gardening [1] - 4:11 **GARRISON** [1] - 1:18 general [1] - 25:21 generalized [1] -25:24 Gerry [1] - 1:9 given [4] - 9:11, 12:22, 15:9, 29:19 glad [1] - 11:21 gotcha [3] - 29:25, 30:1, 30:4 grant [2] - 29:1, 29:18 granted [2] - 25:19, 25:22 granting [2] - 28:10 grapple [1] - 14:3 grasped [1] - 6:17 great [2] - 16:25, 19:25 GREEN [1] - 1:16

GREINER [1] - 1:21

gross [1] - 16:10 grounded [1] - 13:15 GUD [1] - 22:15 GUDYKA [2] - 22:14, 22:16

# Н

half [6] - 3:9, 8:15, 9:8,

9:9, 13:10, 13:11

half-tried [1] - 3:9

handle [2] - 17:5,

21:17 handling [1] - 9:13 hard [3] - 6:11, 15:6, 20:1 harder [1] - 15:8 hate [1] - 9:7 hated [1] - 21:24 head [4] - 22:3, 23:16 hear [2] - 17:7, 28:17 helps [1] - 20:14 hereby [1] - 33:7 hereinbefore [1] -33:10 hold [1] - 25:24 holding [1] - 16:5 holidays [1] - 26:13 home [1] - 5:11 Honor [48] - 3:11, 3:19, 3:24, 5:25, 6:2, 6:16, 6:17, 6:21, 7:25, 8:2, 9:15, 9:19, 9:21, 10:14, 11:1, 11:7, 11:17, 12:4, 12:12, 12:16, 13:13, 13:24, 14:3, 14:17, 15:10, 16:19, 17:4, 17:7, 17:21, 19:3, 21:6, 21:21, 22:11, 24:14, 24:20, 24:23, 25:1, 25:13, 26:2, 27:9, 27:18, 28:9, 28:14, 28:23, 29:11, 30:2, 31:5, 31:22 HONORABLE [1] -1:11 hours [1] - 12:20 house [1] - 5:12 housewife [1] - 5:12 hundred [1] - 13:10 husband [1] - 5:12

immense [1] - 9:11 include [1] - 31:2 included [1] - 19:6 indicated [1] - 18:22 individual [2] - 16:24, 17:1 inference [1] - 7:7 information [20] -11:18, 12:1, 12:16, 12:23, 13:6, 13:7, 13:8, 13:9, 13:21, 14:7, 14:10, 15:3, 15:4, 15:20, 16:14, 26:6, 30:13, 30:18, 30:24 initial [1] - 27:5 inquiry [2] - 7:17 instance [1] - 4:25 intend [2] - 10:8, 16:1 intensive [2] - 7:17, 9:17 intent [3] - 7:15, 7:16, 27:1 interest [1] - 25:22 interested [1] - 33:15 interestingly [1] -23:24 INTERNATIONAL [1] -1:7 Interrogatories [2] -26:21, 30:11 introduce [1] - 15:25 introduced [1] - 14:8 involving [1] - 8:15 Irenas [1] - 3:21 IRENAS [1] - 1:11 issue [19] - 4:18, 6:18, 9:23, 14:3, 18:6, 18:7, 18:10, 18:19, 19:2, 23:5, 23:12, 23:13, 27:12, 28:2, 28:3, 28:4, 28:15, 30:9 issues [2] - 13:12,

Illinois [1] - 21:6

immediately [1] -

29:21

# J

30:5

jets [1] - 20:7 job [15] - 4:14, 5:11, 5:13, 5:14, 5:15, 5:16, 6:22, 7:3, 12:6, 12:19, 12:24, 16:23, 30:7 John [1] - 1:9 JOHN [1] - 1:21 Jones [1] - 10:24 JOSEPH [1] - 1:11 Judge [4] - 3:7, 3:21, 22:4, 25:5 JUDGE [1] - 1:12 judge [8] - 21:9, 21:12, 21:17, 21:18, 21:20, 22:7, 24:1, 25:7 judges [2] - 22:1, 25:13 July [2] - 21:2, 29:23 June [1] - 21:1 jury [6] - 7:19, 8:3, 8:5, 8:12, 9:7, 9:9 justice [1] - 25:23

#### Κ

Karen [2] - 1:25, 33:22 KAREN [2] - 33:5, 33:22 Katz [2] - 3:20, 3:22 KATZ [4] - 2:2, 2:3, 3:21, 3:24 keeper[1] - 13:3 key[1] - 8:22 kind [12] - 4:14, 5:1, 5:15, 10:9, 10:11, 13:5, 18:23, 20:5, 20:10, 23:12, 28:7 **kinds** [1] - 5:6 known [3] - 19:10, 19:11, 20:15 knows [1] - 23:12

#### L

L-A-C-Y [1] - 22:19 labor [1] - 20:10 Lacy [2] - 22:17, 22:19 last [7] - 10:14, 11:10, 11:17, 17:8, 22:21, 30:7, 31:6 late [5] - 18:3, 18:4, 18:25, 24:13, 24:17 law [7] - 13:15, 25:14, 25:17, 25:18, 25:20, 25:25, 29:12 lawsuit [1] - 18:10

ı

I-wasn't-there [1] -

27:15

idea [1] - 4:10

lawyers [1] - 19:17 layer[1] - 30:24 layers [1] - 10:2 least [5] - 6:18, 20:3, 20:19, 28:2, 30:20 leave [1] - 31:23 less [2] - 5:15, 26:7 lesser [1] - 4:14 Lexus [2] - 22:9, 22:25 liability [3] - 18:7, 23:3, 24:10 liberal [1] - 28:10 liberally [1] - 25:10 **lifestyle** [1] - 20:9 limitations [1] - 17:1 line [1] - 12:8 LINE [1] - 1:6 lines [2] - 15:20, 15:21 **LISA**[1] - 1:14 Lisa [1] - 3:11 list [1] - 6:25 listening [1] - 11:21 literally [1] - 19:16 LLC[1] - 1:14 LLP[1] - 1:18 lock [1] - 32:1 logical [1] - 7:7 look [9] - 6:17, 11:5, 12:20, 15:4, 25:3, 25:16, 27:4, 29:12 looked [2] - 12:19, 12:20 looking [1] - 15:7 loss [3] - 23:14, 23:16, 23:17 lost [1] - 4:13 low [2] - 5:14, 5:15 low-stress [2] - 5:14, 5:15

#### M

magistrate [1] - 7:21 mail [1] - 16:17 mailing [1] - 11:24 maintained [3] -23:21, 23:22, 23:23 maintaining [1] - 30:7 manage [2] - 9:22, 9:24 marked [1] - 8:17 market [1] - 20:10 master [2] - 7:22 matter [4] - 5:18, 7:9, 13:12, 27:17 maximize [2] - 5:9, mean [19] - 4:10, 7:9, 7:19, 8:8, 8:17, 9:17,

12:6, 16:7, 19:4, 19:19, 19:25, 20:11, 25:3, 25:21, 25:24, 27:13, 29:11, 30:1, 31:10 mean.. [1] - 27:8 meaningful [1] - 29:3 means [2] - 4:13, 12:3 measure [2] - 28:5, 29:4 mediation [1] - 29:20 members [2] - 11:10, memory [1] - 13:3 mention [1] - 22:2 merger [1] - 19:6 merits [2] - 13:17, 28:22 messier [1] - 10:10 methodologies [1] -31:2 methodology [2] -30:22, 31:16 might [8] - 9:18, 13:5, 14:10, 18:22, 20:16, 20:22, 31:12, 31:18 million [2] - 8:17, 8:20 mind [2] - 11:7, 20:12 mind-set [1] - 20:12 mindful [1] - 15:24 Miss [1] - 10:24 Mitchell [1] - 1:9 mitigation [31] - 4:3, 4:4, 4:5, 4:8, 4:19, 5:20, 7:9, 12:2, 17:9, 18:6, 18:10, 18:17, 18:20, 18:22, 18:23, 19:2, 20:17, 20:24, 23:4, 23:13, 24:4, 24:8, 24:13, 26:23, 27:12, 27:23, 28:3, 28:15, 29:21, 29:23,

# 28:3,

30:19 mixture [1] - 19:25 modest [1] - 28:19 money [4] - 4:11, 5:15, 16:5, 31:1 month [6] - 8:15, 9:8, 9:9, 11:12, 26:13, 28:19 month's [1] - 26:16 months [5] - 12:24, 16:14, 18:1, 25:4, morning [8] - 3:3, 3:4, 3:5, 3:11, 3:14, 3:15, 3:21, 3:22 MOTION [1] - 1:6 motion [16] - 3:8, 3:25, 4:1, 6:1, 17:25,

18:1, 18:5, 18:17, 18:21, 20:18, 20:25, 21:1, 21:2, 24:15, 24:18, 26:24 motions [5] - 17:9, 18:14, 20:21, 25:10, 25:18 moved [2] - 23:3, 26:20 MR [60] - 3:7, 3:16, 3:19, 3:21, 3:24, 5:25, 6:2, 6:8, 6:11, 6:15, 7:2, 7:14, 7:25, 8:2, 8:4, 8:13, 9:3, 9:5, 9:15, 9:18, 9:21, 9:25, 10:18, 10:21, 11:1, 11:5, 11:13, 11:16, 11:23, 12:11, 13:1, 13:7, 14:15, 14:17, 14:20, 14:23, 15:1, 15:12, 15:18, 21:18, 21:20, 22:20, 24:20, 24:22, 25:1, 25:13, 26:2, 27:7, 27:9, 27:14, 27:17, 27:25, 28:6, 28:9, 29:8, 29:11, 29:17, 31:5, 31:15, 31:23 **MS** [29] - 3:4, 3:11, 3:14, 4:17, 17:7, 17:16, 17:18, 18:4, 19:3, 19:11, 20:19, 21:4, 21:13, 22:8, 22:11, 22:14, 22:16, 22:19, 22:21, 22:25, 23:2, 23:8, 23:11, 23:17, 23:20, 23:24, 24:9, 30:5, 30:18 must [1] - 6:3

### Ν

name [2] - 22:1, 22:13 named [2] - 15:9, 27:21 named-plaintiffs' [1] -27:21 National [1] - 18:9 nature [2] - 27:11, 27:13 nearly [1] - 21:9 need [3] - 7:18, 10:3, 12:2 needed [1] - 20:22 never [4] - 4:18, 5:21, 23:20 **NEW** [1] - 1:1 new [7] - 5:20, 6:6, 6:9, 6:25, 7:3, 19:21

New [2] - 1:10, 33:7 next [2] - 6:6, 31:20 Nicole [1] - 3:13 **NICOLE** [1] - 1:15 night [1] - 22:22 nine [4] - 8:15, 9:8, 9:9, 13:4 nine-and-a-halfmonth [3] - 8:15, 9:8, 9:9 **NO** [1] - 1:5 nobody [5] - 19:1, 19:15, 19:16, 19:22, 23:22 non [1] - 5:4 non-piloting [1] - 5:4 nothing [2] - 5:13, 25:16 notice [3] - 30:14,

notion [1] - 5:8 notwithstanding [1] -24:1 November [2] - 11:14, 27:2 number [4] - 4:23, 11:25, 14:13, 14:22 NUMBER [1] - 1:4 numbers [1] - 16:2

0

oath [1] - 16:6

obligated [1] - 5:9

observation [1] - 5:23

obviously [2] - 10:7,

notices [1] - 4:20

30:20

13:19 occasion [1] - 20:9 odd [1] - 6:18 **OF**[1] - 1:1 Official [1] - 33:5 Ohio [1] - 10:24 old [6] - 3:6, 17:23, 21:9, 21:10, 26:4, 26:5 older [1] - 21:5 once [3] - 27:18, 27:19 one [20] - 4:2, 5:17, 6:5, 6:9, 6:12, 7:23, 8:8, 8:25, 9:1, 10:3, 10:7, 11:8, 11:22, 12:23, 15:8, 20:17, 20:21, 27:19, 30:6 One [1] - 1:9 opportunity[1] -16:25 opposing [1] - 29:13 order [1] - 11:17

ordered [1] - 19:19 orders [1] - 11:22 organizations [1] -4:24 original [1] - 20:7 originally [1] - 31:18 outliers [1] - 16:8 outset [1] - 28:3 outside [1] - 7:18 own [1] - 29:22

### Ρ

P.C [3] - 1:16, 1:21,

2:2

pack [1] - 5:4 Page [1] - 1:22 pages [1] - 6:6 panels [1] - 21:15 paper [1] - 6:4 papers [2] - 22:10, 28:22 part [2] - 6:14, 18:20 particular [1] - 5:22 parties [3] - 20:15, 28:7, 33:12 Party [1] - 12:9 party [1] - 29:13 passenger [1] - 20:7 past [2] - 8:9, 10:3 **PATRICK** [1] - 1:3 pattern [1] - 15:5 Paul [1] - 3:19 PAUL [1] - 1:18 pay [5] - 4:14, 4:15, 8:9, 10:22 peculiar [1] - 25:14 people [15] - 3:2, 6:25, 7:3, 7:5, 10:7, 12:14, 13:10, 13:11, 13:20, 16:3, 16:21, 19:7, 20:1, 20:8 perfect [2] - 13:7, 13:8 period [2] - 15:13, 16:14 permissible [2] - 7:20, 8:12 permits [1] - 13:24 person [9] - 7:17, 8:6, 10:5, 10:6, 12:19, 12:25, 21:23 person's [1] - 7:16 person-by-person [1] - 7:17 personal [1] - 24:24 personality [1] - 21:23 phase [3] - 20:22, 26:20, 29:2

pilot [10] - 4:10, 4:13,

real [1] - 14:3

30:2

14:4

reality [1] - 28:14

really [13] - 5:7, 14:11,

14:18, 16:5, 16:21,

16:22, 18:19, 18:21,

19:21, 19:23, 28:22,

reasonably [1] - 15:20

reason [2] - 13:14,

5:8, 5:10, 5:17, 5:22, 7:6, 15:16, 20:1 pilot's [2] - 4:14, 5:14 piloted [1] - 4:24 piloting [5] - 4:24, 5:1, 5:4, 5:5 pilots [7] - 4:8, 4:21, 4:23, 12:6, 14:18, 19:5, 19:8 **PILOTS** [1] - 1:6 place [2] - 5:18, 33:9 plaintiff [1] - 11:9 plaintiff's [3] - 6:19, 16:25, 26:4 **Plaintiffs** [3] - 1:4, 1:15, 1:17 plaintiffs [9] - 3:16, 11:24, 13:22, 15:9, 17:6, 18:15, 23:25, 24:17, 26:17 plaintiffs' [1] - 27:21 play [1] - 27:14 Plaza [1] - 1:9 pled [5] - 23:13, 24:4, 27:10, 30:19 podium [2] - 24:23, 24:25 point [9] - 8:17, 9:17, 14:18, 15:14, 15:17, 20:24, 21:5, 27:4, 31:15 points [1] - 26:3 popped [2] - 18:25, 22:2 **Posner** [1] - 25:11 possible [1] - 20:21 post [1] - 11:5 post-Walmart [1] -11:5 potential [1] - 16:20 pragmatically [4] -17:14, 17:15, 17:16, 24:16 praise [1] - 22:6 precisely [1] - 9:21 preference [1] - 24:24 prejudice [9] - 10:19, 17:14, 17:18, 24:16, 26:19, 28:17, 30:6 prejudiced [1] - 26:18 premature [2] - 15:22, 17:20 prematurely [1] - 7:11 prepared [1] - 16:13 preparing [1] - 22:22 present [2] - 14:2, 17:12 presentation [2] -15:23, 17:21

Press [1] - 3:16

PRESS [3] - 1:17, 3:7, 3:16 pretrial [1] - 18:13 pretty [1] - 20:3 primary [3] - 10:16, 10:23, 11:4 problems [1] - 14:9 proceeding [3] -11:19, 11:20, 24:11 proceedings [1] produce [1] - 30:18 Products [2] - 22:17, 22:19 professors [1] - 25:14 **promotion** [2] - 10:20 prove [4] - 10:5, 10:17, 10:25, 15:6 proxy[1] - 14:24 pure [1] - 18:11 pursue [1] - 13:14 pursuing [1] - 26:22 put [8] - 5:8, 8:16, 9:16, 16:12, 21:17, 30:13, 31:13, 31:14 puts [1] - 6:21 putting [1] - 30:21

#### Q

quarter [1] - 14:23 questionnaire [4] -10:13, 12:13, 13:23, 26:8 questionnaires [3] -11:9, 11:16, 16:15 questions [7] - 11:25, 16:12, 16:16, 26:8, 26:12, 26:17, 27:23 quite [1] - 21:11 quoted [1] - 29:22

# R

raised [7] - 18:12, 18:13, 18:14, 18:15, 19:12, 20:24 raising [1] - 18:19 random [1] - 22:2 range [1] - 29:18 RANZMAN [1] - 2:2 rates [1] - 10:22 rather [2] - 5:20, 14:9 reaching [1] - 20:23 read [4] - 6:5, 17:11, 21:7 reading [2] - 17:9,

23:10

reasons [1] - 24:18 rebuts [1] - 19:24 received [1] - 13:9 recipients [1] - 14:11 record [3] - 4:9, 13:3, 20:3 refused [4] - 12:3, 26:12, 30:15, 30:18 regional [1] - 20:6 relating [1] - 29:21 relative [2] - 33:11, 33:13 reliable [1] - 14:8 remainder [1] - 11:19 remarkably [1] - 21:4 remember [6] - 4:6, 5:3, 10:14, 15:15, 21:24, 22:3 Remember [1] - 11:13 report [2] - 30:21, 31:7 Reporter [2] - 33:6 reports [3] - 18:15, 18:16, 31:2 repository [3] - 8:18, 8:19 reps [1] - 27:22 requests [2] - 26:22, 30:11 required [1] - 1:23 **Resolution** [1] - 18:8 respect [1] - 11:25 respectfully [1] -13:13 respond [1] - 31:5 response [1] - 19:5 **RESPONSE** [2] - 3:5, 31:22 responses [2] - 19:25, 20:13 returns [1] - 16:4 review [1] - 7:23 **RICHARDS** [1] - 1:14 Richards [1] - 3:12 **RIFKIND** [1] - 1:18 rise [1] - 3:1 **RMR** [2] - 1:25, 33:5 RODRIGUEZ [30] -1:14, 1:14, 3:4, 3:11, 17:18, 18:4, 19:3, 19:11, 20:19, 21:4, 21:13, 22:8, 22:11, 22:14, 22:16, 22:19, 22:21, 22:25, 23:2, 23:8, 23:11, 23:17, 23:20, 23:24, 24:9, 30:5, 30:18

Rodriguez [2] - 3:12

Rodriguez's [1] - 29:22

Rule [1] - 7:22

rule [1] - 12:12

Rules [1] - 8:10

rules [1] - 8:24

S Sales [2] - 22:14, 22:16 Sally [1] - 15:9 saw [1] - 6:3 seated [1] - 3:3 second [2] - 10:1, 31:8 Section [1] - 1:24 see [7] - 4:5, 20:25, 21:1, 31:9, 31:15, 31:20 seeing [1] - 22:4 seeking [3] - 26:5, 26:14, 29:21 send [2] - 12:13, 13:11 seniority [1] - 6:25 sent [5] - 4:20, 10:13, 11:9, 12:14, 13:10 sentence [3] - 4:2, 6:10, 6:12 separate [2] - 4:1, 4:4 separately [1] - 8:21 September [2] - 26:24, 27:22 serious [1] - 21:22 served [2] - 26:21, 30:12 set [6] - 6:18, 7:20, 20:12, 24:5, 26:22, 33:10 setoff [8] - 6:22, 10:12, 12:2, 15:2, 16:2, 24:1, 26:6, 31:7 setoffs [1] - 26:15 Seventh [1] - 25:11 several [1] - 17:25 Shadur [6] - 21:13, 21:15, 22:4, 23:9, 25:5 short [2] - 4:2, 12:13

shot [1] - 11:8 shut [1] - 29:20 side [2] - 23:23, 26:4 simple [1] - 5:13 simply [4] - 15:19, 16:12, 18:11, 26:17 sit[1] - 24:21 situations [1] - 5:6 six [2] - 8:14, 12:24 small [4] - 11:25, 14:13, 20:5, 20:6 someone [1] - 11:21 sometimes [3] - 4:24, 13:5, 19:15 somewhat [1] - 21:8 sorry [1] - 22:21 sought [2] - 5:7, 17:13 speaking [1] - 21:24 special [1] - 7:22 specific [1] - 30:13 specifically [2] - 4:1, 20:16 spent [2] - 17:8, 31:2 spring [1] - 26:21 **squarely** [1] - 18:8 stack [1] - 6:4 stapling [2] - 14:14, 14:16 start [2] - 26:3, 26:5 started [2] - 4:10, 30:21 starts [1] - 21:7 State [1] - 33:6 state [3] - 8:19, 9:11, 25:25 statement [2] - 25:21, 29:22 STATES [2] - 1:1, 1:12 States [2] - 1:9, 33:5 stay [6] - 5:11, 19:7, 20:1, 20:10, 24:25, 25:1 stenographically [1] -33:8 still [1] - 11:8 stood [1] - 20:20 strapping [1] - 30:16 stress [2] - 5:14, 5:15 strove [2] - 19:7, 20:1 stuff [1] - 9:7 subject [2] - 5:18, 18:21 subsequent [1] - 4:7 subtracting [1] - 4:7 subtraction [2] - 31:8, 31:9 succeed [1] - 29:2

success [1] - 20:2

sudden [1] - 18:16

4:17, 17:7, 17:16,

suddenly [1] - 18:25 suffer [1] - 14:19 sufficient [4] - 17:14, 17:15, 17:16, 24:16 sufficiently [1] - 14:8 suggest [2] - 12:4, 15:4 suggested [2] - 19:1, 20:16 suggesting [3] -12:18, 13:19, 31:8 suggestion [1] - 26:8 summaries [1] - 8:23 summary [6] - 8:11, 9:3, 9:5, 10:10, 10:11 supported [1] - 28:2 **Supreme** [3] - 10:4, 10:17, 10:23

#### Т

table [2] - 9:17, 9:19 tack [1] - 13:23 tacking [1] - 26:17 talks [1] - 17:20 tax [2] - 8:15, 16:4 Tea [1] - 12:9 technology [2] - 9:12, 9:13 ten [1] - 13:4 term [1] - 17:10 terms [1] - 17:12 test [1] - 16:7 testify [1] - 10:7 testimony [2] - 15:10, 33:8 **THE** [88] - 1:1, 1:11, 3:1, 3:2, 3:6, 3:8, 3:15, 3:18, 3:22, 3:25, 4:18, 6:1, 6:3, 6:9, 6:13, 7:1, 7:12, 7:15, 8:1, 8:3, 8:5, 8:14, 9:4, 9:6, 9:16, 9:20, 9:24, 10:15, 10:19, 10:22, 11:3, 11:12, 11:15, 11:21, 12:9, 12:22, 13:2, 14:13, 14:16, 14:18, 14:21, 14:25, 15:11, 15:14, 17:5, 17:15, 17:17, 18:2, 18:18, 19:4, 19:13, 21:3, 21:12, 21:14, 21:19, 21:22, 22:10, 22:13, 22:15, 22:18, 22:23, 23:1, 23:7, 23:9, 23:15, 23:18, 23:22, 24:6, 24:21, 24:24,

25:11, 25:20, 27:3, ultimately [1] - 14:6 27:8, 27:11, 27:16, under [7] - 6:19, 7:22, 27:24, 28:1, 28:7, 8:9, 10:4, 12:7, 16:6 29:5, 29:9, 29:15, underlying [2] - 8:25, 30:3, 30:16, 31:4, 9:1 31:10, 31:17, 31:25 understood [1] theirs [1] - 16:12 28:15 themselves [1] - 17:13 underway [1] - 16:11 theory [1] - 12:7 unfairness [3] - 16:20, they've [3] - 13:9, 17:8, 17:10 16:6, 16:15 UNITED [1] - 1:1 **Third** [1] - 25:8 **United** [2] - 1:9, 33:5 thousand [2] - 8:13, uNITED [1] - 1:12 8:14 University [1] - 25:6 thousand-andup [17] - 7:20, 17:2, something [1] - 8:13 18:25, 19:14, 19:16, three [6] - 6:6, 8:19, 19:18, 19:21, 20:18, 10:2, 17:12, 21:9, 23:7, 23:8, 23:23, 21:10 26:4, 26:18, 28:7, timetable [1] - 26:10 28:10, 29:12, 29:16

Title [1] - 1:23

**Toal** [1] - 3:20 TOAL [1] - 1:19

today [1] - 26:25

took [1] - 5:18

together [1] - 30:21

tougher [1] - 9:10

transcript [1] - 33:8

trial [14] - 8:15, 9:8,

9:9, 9:22, 9:24, 10:6,

10:8, 14:2, 15:23,

19:16, 19:19

tried [5] - 3:9, 15:8,

trouble [1] - 7:12

troublesome [1] -

true [2] - 1:23, 33:7

TRUJILLO [1] - 1:14

try [7] - 15:4, 15:25,

trying [3] - 16:22,

Tuesday [2] - 12:20

two [7] - 8:10, 8:24,

10:2, 11:9, 12:6,

type [5] - 18:20, 21:17,

U

21:22, 22:5, 31:13

17:3, 20:3

turns [1] - 6:5

TWA[1] - 6:25

16:14, 30:5

16:22, 19:17, 19:20,

Trujillo [1] - 3:12

Trust [1] - 18:8

23:25

7:13

16:2, 24:6, 28:21

17:21, 18:7, 18:14,

16:21 22:5 Υ

words [1] - 6:12 workforce [2] - 15:19, world [2] - 12:5, 25:15 worry [3] - 15:22, 17:20, 17:22 worse [1] - 12:6 write [2] - 6:11, 31:19 written [2] - 21:25,

year [1] - 30:12 years [12] - 3:7, 13:4, 13:5, 17:22, 21:9, 21:10, 26:4, 26:5, 27:4, 30:8 Young [1] - 15:9

Z

V

**US** [2] - 22:9, 22:25

varying [1] - 20:2 verdict [1] - 8:5 versus [2] - 18:9, 22:16 view [2] - 6:19, 25:14 volume [1] - 9:11 voluminous [3] - 9:3, 9:5, 9:13 vs [1] - 1:5

Zagle [1] - 21:12 zero [1] - 26:9

### W

wages [1] - 13:9 walked [1] - 29:8 Walmart [5] - 10:5, 10:15, 10:25, 11:5 Walmart's [1] - 10:4 ways [1] - 4:21 Wednesday [1] week [1] - 31:20 WEISS [1] - 1:18 Weiss [1] - 3:19 **WHARTON** [1] - 1:18 whereas [1] - 28:14 whole [1] - 25:12 wind [1] - 19:18 windfall [3] - 7:10, 16:20, 29:3 woke [1] - 28:7 women [3] - 10:17. 10:18. 10:19 word [4] - 7:10, 9:8, 21:16, 28:17

U.S.C[1] - 1:24